







U.S. Army 2005 MWR Leisure Needs Rusvey

Fort Carson Colorado



BRIEFING OUTLINE

Fort Carson

LEISURE NEEDS SURVEY

- Project Overview
- Methodology
- Patron Sample
- Products

SURVEY RESULTS

- MWR Programs and Facilities
- Army Community Service
- Child and Youth Services
- Better Opportunities for Single Soldiers
- Leisure Activities
- Deployment and MWR
- Career Intentions

NEXT STEPS

PROJECT OVERVIEW

Fort Carson

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MWR STRATEGIC BUSINESS PLANNING MODEL

COMPONENTS Monitoring Analyzing and **Analyzing** Developing Formulating **Formulating** forecasting programs and alternatives the strategic operational and the external markets business plan business evaluating environment plans plan Mission and implementati vision on statements Customer and market analysis Policies, Strategic regulations, Composite goals and mission, and evaluation objectives Programs and laws Program facilities business inventory plans Installation and analysis Planning Monitoring, projections Implementati and assessment, on guidance community and and feedback profiles assumptions Competitive Functional analysis support plans Business and Integrated Capital industry **SWOT** Improvement standards analysis s program and trends Program costs and resources analysis Contingency plans

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METHODOLOGY

Fort Carson

PROJECT SCOPE

- 92 sites were surveyed in 2005
 - Northeast (21 sites) Europe (20 sites)
 - Northwest (10 sites) Korea (9 sites)
 - Southeast (13 sites) Pacific (5 sites)
 - Southwest(14 sites)



- 249,555 surveys were distributed throughout the Army to 4 patron groups:
 - Active Duty Soldiers
 - Spouses of Active Duty Soldiers (CONUS only)
 - DA Civilians
 - Retirees (CONUS only)
- 4,801 surveys were distributed at Fort Carson

SURVEY ADMINISTRATION

- Designed to collect information on installation MWR programs and facilities as well as the leisure activities of your potential market
- 65 multiple choice questions; 7 questions were tailored to your specific installation issues

METHODOLOGY

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SURVEY ADMINISTRATION (Continued)

- Active Duty and DA Civilian surveys distributed by installation POCs
- Spouses of Active Duty and Retiree surveys direct mailed to home addresses (CONUS only)
- Web survey option offered for the first time to all respondents

METHODOLOGY

Fort Carson

SURVEY SAMPLE

- Four population segments
 - Active Duty

- Civilian Employees
- Spouses of Active Duty (CONUS only) Retirees (CONUS only)
- Response Rates and Confidence Intervals for each patron group and overall sample

	Survey <u>Population</u>	Surveys <u>Distributed</u>	Surveys <u>Returned</u>	Response <u>Rate</u> *	Confidence Interval **
Army:					
Survey Totals	1,212,240	249,555	50,651	20.91%	±.43%
Ft. Carson:					
Active Duty	5,000	1,265	42	3.32%	±15.06%
Spouses of Active Duty	8,331	1,467	194	13.22%	±6.95%
Civilian Employees	3,088	879	251	28.56%	±5.93%
Retirees	8,862	1,190	311	26.13%	±5.46%
Total	25,281	4,801	798	16.62 %	±3.41%

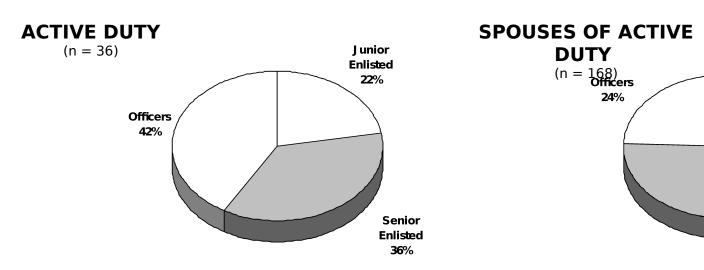
^{*} Response rate is calculated by dividing the number of surveys returned by the number of surveys distributed. It should be noted that low response rates (i.e., less than 20%) increase the chance that one or more subgroups (e.g., for active duty patron group, E1-E4 is a subgroup) may be over- or under-represented. Any patron groups with fewer than 15 survey respondents do not have their data reported to protect privacy and ensure representativeness

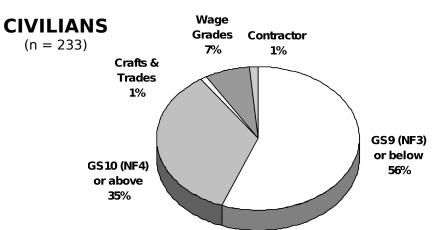
^{**}A confidence interval for a sample mean tells us the range in which we are likely to find the true population mean: Assume 300 surveys were returned for an active duty patron group of 1,350. 52% responded that they used the gym in the last year. The 95% confidence interval for this case would be $\pm 5\%$. Thus there is a 95% chance that the TOTAL number of active duty at this installation who used the gym last year is between 47% and 57%. We can be 95% confident that between 634 and 770 active duty used the gym

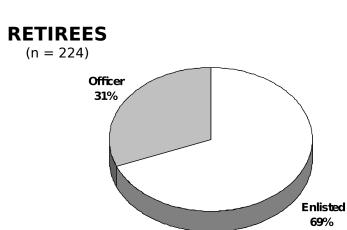
PATRON SAMPLE*

Fort Carson

RESPONDENT POPULATION SEGMENTS







Junior

Enlisted

20%

Senior

Enlisted

56%

PRODUCTS

Fort Carson

PRODUCTS

- Comprehensive installation report of survey data in electronic form
- SPSS data file provided to installation representatives for further analyses, if desired
- Installation level briefing of findings
- IMA and Army level roll-up reports and briefings

PRODUCT DISTRIBUTION

- All products provided on CD
- CD distribution to installation MWR Directors, IMA Headquarters, and U.S. Army Community and Family Support Center

MWR PROGRAMS & FACILITIES: USAGE AT FORT CARSON

Fort Carson

MOST FREQUENTLY USED FACILITIES

Car Wash	49%
Library	32%
ITR	29%
Outdoor Recreation Center	29%
Post Picnic Area	28%

LEAST FREQUENTLY USED FACILITIES

BOSS	3%
School Age Services	4%
Army Lodging	5%
Multipurpose Sports/Tennis Courts	5%
Bowling Pro Shop	6%

MWR PROGRAMS & FACILITIES: SATISFACTION AT FORT CARSON*

Fort Carson

FACILITIES WITH HIGHEST SATISFACTION RATINGS*

Golf Course Pro Shop	4.51
Outdoor Recreation Center	4.51
Golf Course	4.50
School Age Services	4.46
Automotive Skills	4.46

FACILITIES WITH LOWEST SATISFACTION RATINGS*

Army Lodging	3.40
BOSS	3.73
Youth Center	3.96
Athletic Fields	4.10
Bowling Food & Beverage	4.12

^{*}Programs and facilities were rated on a 5 point scale: 5 = Very Satisfied and 1 = Very Dissatisfied

MWR PROGRAMS & FACILITIES: QUALITY AT FORT CARSON*

Fort Carson

FACILITIES WITH HIGHEST QUALITY RATINGS*

Golf Course 4.47
Golf Course Pro Shop 4.45
Golf Course Food & Beverage 4.40
Outdoor Recreation Center 4.33
Arts & Crafts Center 4.33

FACILITIES WITH LOWEST QUALITY RATINGS*

Army Lodging 3.66
BOSS 3.79
Athletic Fields 3.88
Bowling Food & Beverage 3.97
Bowling Center 3.98

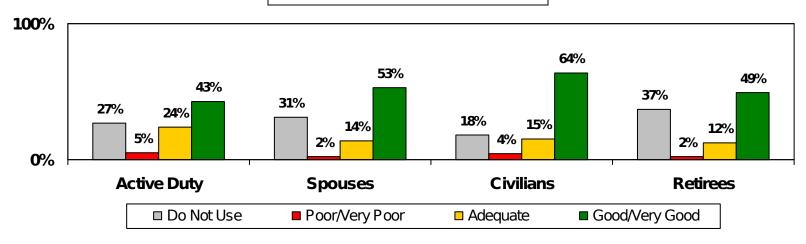
of three quality scores: Building/Facility/Space, Equipment/Furnishings, and Personnel.

^{*}Programs and facilities were rated on a 5 point scale: 5 = Very Good and 1 = Very Poor. These ratings are an average

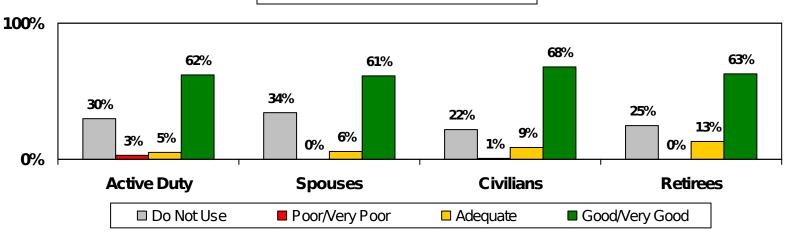
MWR PROGRAMS & FACILITIES: FOOD AND BEVERAGE SERVICES QUALITY

Fort Carson





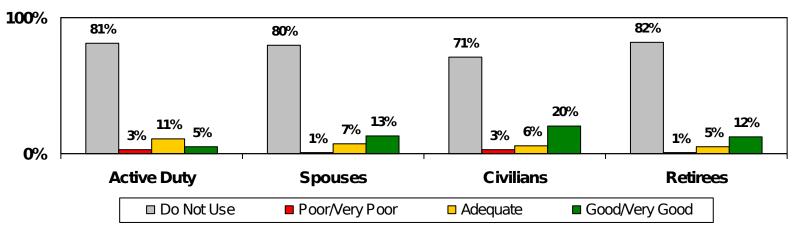
Quality of Off-Post Services



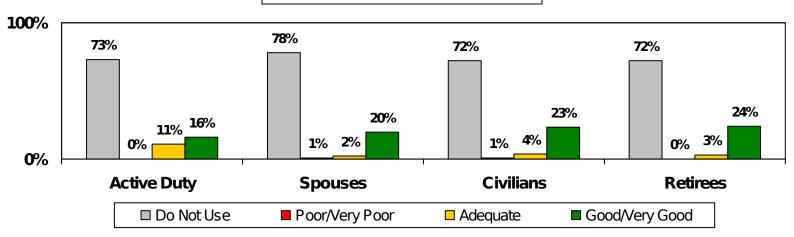
MWR PROGRAMS & FACILITIES: CATERING SERVICES QUALITY

Fort Carson





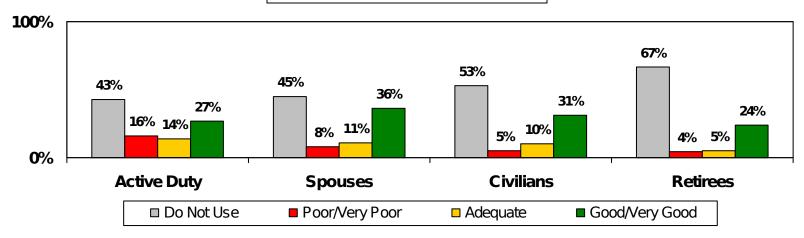
Quality of Off-Post Services



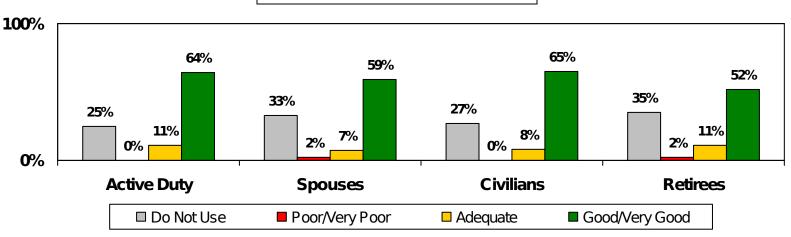
MWR PROGRAMS & FACILITIES: ENTERTAINMENT SERVICES QUALITY

Fort Carson

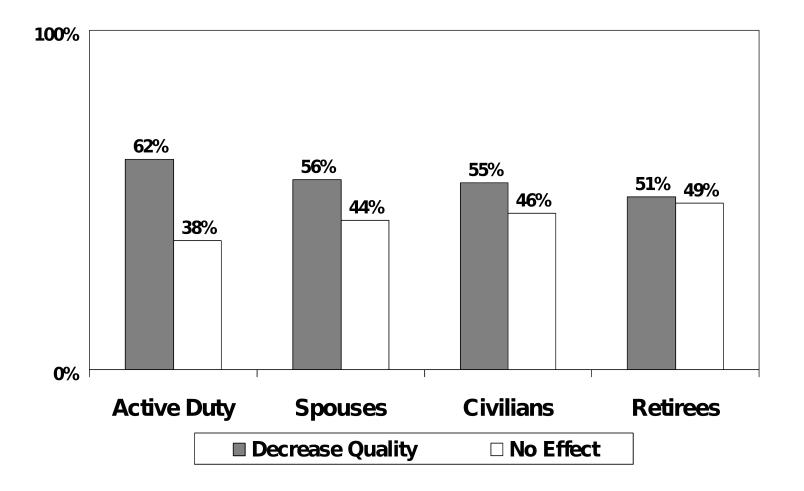




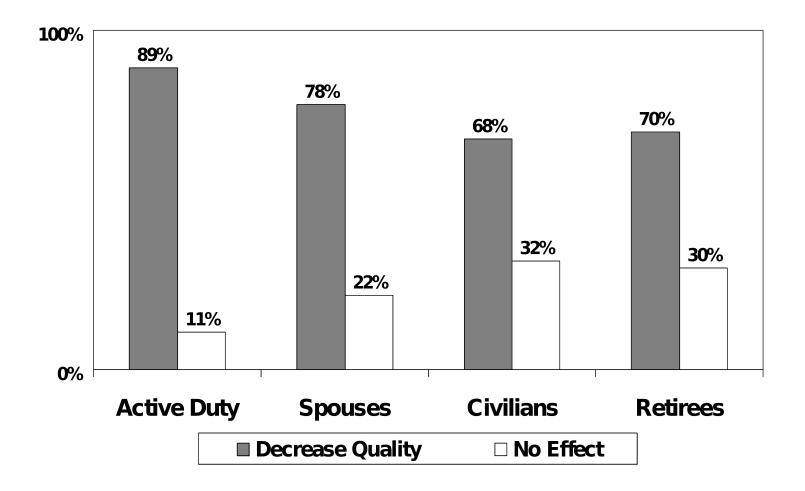
Quality of Off-Post Services



CLUB PROGRAM ELIMINATION EFFECT ON ARMY



MWR PROGRAMS & FACILITIES: RECREATION PROGRAM ELIMINATION EFFECT ON ARMY QOL



MWR PROGRAMS & SERVICES: MOST AND LEAST IMPORTANT ACTIVITIES/PROGRAMS

Fort Carson

Top 7 Activities/Programs

Fitness Center/Gymnasium	69%
Army Lodging	63%
Library	62%
Child Development Center	58%
Youth Center	54%
School Age Services	42%
ITR Office	42%

Respondents were asked to select the 7 most important and 7 least important activities and programs offered on an Army installation.

RV Park	68%
Golf Course Pro Shop	53%
Bowling Pro Shop	53%
Clubs	46%
Marina	45%
Golf Course Food & Beverage	44%
Arts & Crafts Center	40%

Bottom 7 Activities/Programs

MWR PROGRAMS & SERVICES: SOURCES OF INFORMATION*

WHERE DO YOU GET INFORMATION?	ACTIVE DUTY	SPOUSES	CIVILIANS	RETIREES	TOTAL
Internet	14%	12%	17%	10%	12%
E-mail	46%	34%	48%	14%	32%
Friends and neighbors	27%	28%	25%	27%	27%
Family Readiness Groups (FRGs)	32%	38%	4%	2%	21%
Bulletin boards on post	46%	30%	28%	26%	31%
Post newspaper	54 %	46%	48%	52 %	50 %
MWR publications	27%	20%	29%	23%	24%
Radio	5%	4%	5%	8%	6%
Television	11%	8%	4%	9%	8%
My child(ren) let(s) me know	3%	5%	1%	1%	3%
Other unit members or co-workers	30%	11%	25%	11%	16%
Unit or post commander or supervisor	24%	5%	6%	3%	8%
Marquees/billboards	14%	23%	29%	16%	19%
Flyers	35%	26%	39%	33%	32%
Other	11%	11%	8%	14%	12%
I never hear anything	5%	12%	8%	16%	12%

^{*}The top 3 sources of MWR information are shaded for each patron group and the total population.

MWR PROGRAMS/SERVICES: GENERATE FEELING THAT THE ARMY CARES ABOUT ITS PEOPLE*

MWR PROGRAM/SERVICE	ACTIVE DUTY	SPOUSES OF ACTIVE DUTY
Army Child and Youth Services	100%	93%
Better Opportunities for Single Soldiers	38%	N/A
Army Community Service	57%	52%
MWR Programs and Services	94%	82%

^{*} Positive = moderate, great or very great extent

ARMY COMMUNITY SERVICE: AWARENESS AND BENEFIT - ACTIVE DUTY

ACS PROGRAMS	AWARENESS	BENEFICIAL*	NOT BENEFICIAL*
Information and Referral	63%	100%	0%
Outreach programs	50%	67%	33%
Family Readiness Groups	87%	77%	23%
Relocation Readiness Program	76%	89%	11%
Family Advocacy Program	79%	71%	29%
Crisis intervention	58%	60%	40%
Money management classes, budgeting assistance	74%	75%	25%
Financial counseling, including tax assistance	71%	78%	22%
Consumer information	42%	67%	33%
Employment Readiness Program	61%	80%	20%
Foster child care	34%	67%	33%
Exceptional Family Member Program	66%	67%	33%
Army Family Team Building	66%	67%	33%
Army Family Action Plan	53%	67%	33%

^{*} Percentage of Active Duty users

ARMY COMMUNITY SERVICE: AWARENESS AND BENEFIT - SPOUSES

ACS PROGRAMS	AWARENESS	BENEFICIAL*	NOT BENEFICIAL*
Information and Referral	60%	97%	3%
Outreach programs	52%	89%	11%
Family Readiness Groups	90%	88%	12%
Relocation Readiness Program	74%	92%	8%
Family Advocacy Program	72%	87%	13%
Crisis intervention	57%	82%	18%
Money management classes, budgeting assistance	68%	79%	21%
Financial counseling, including tax assistance	68%	98%	2%
Consumer information	38%	88%	13%
Employment Readiness Program	65%	74%	26%
Foster child care	24%	100%	0%
Exceptional Family Member Program	68%	88%	12%
Army Family Team Building	60%	100%	0%
Army Family Action Plan	43%	100%	0%

^{*} Percentage of Spouses of Active Duty Member users

POSITIVE IMPACTS ON ACTIVE DUTY AND

POSITIVE* ACS IMPACTS	ACTIVE DUTY	SPOUSES OF ACTIVE DUTY
Satisfaction with my job	35%	43%
Personal job performance/readiness	40%	43%
Unit cohesion and teamwork	45%	46%
Unit readiness	52%	52%
Relationship with my spouse	44%	41%
Relationship with my children	50%	36%
My family's adjustment to Army life	41%	49%
Family preparedness for deployments	52%	62%
Ability to manage my finances	41%	35%
Feeling that I am part of the military community	52%	55%

^{*} Positive = moderate, great or very great extent

POSITIVE IMPACTS ON ACTIVE DUTY AND SPOUSES

POSITIVE* CYS IMPACTS	ACTIVE DUTY	SPOUSES OF ACTIVE DUTY
Helps minimize lost duty/work time due to lack of child care/youth sponsorship options	67%	83%
Helps minimize lost duty/work time due to lack of child care/youth services	67%	91%
Plays a role in influencing my decision/my spouse's decision to remain in the Army	100%	51%
Allows me to work outside my home	100%	84%
Allows me to work at home	0%	68%
Offers me an employment opportunity within the CYS program	0%	62%
Allows me/my spouse to better concentrate on my/our job(s)	100%	79%
Provides positive growth and development opportunities for my children	100%	92%

^{*} Positive = moderate, great or very great extent

(BOSS):

POSITIVE IMPACTS ON ACTIVE DUTY

POSITIVE* BOSS IMPACTS	ACTIVE DUTY
Satisfaction with my job	14%
Personal job performance/readiness	14%
Unit cohesion and teamwork	29%
Unit readiness	29%
Ability to manage my finances	0%
Feeling that I am part of the military community	14%
Relationship with my children (single parents)	0%
My family's adjustment to Army life (single parents)	0%
Family preparedness for deployments (single parents)	0%

^{*} Positive = moderate, great or very great extent

PREFERENCES OVERALL AND BY PATRON

Fort Carson

Top 10 Leisure Activities for All Respondents

Watching TV, videotapes, and DVDs71% Going to movie theaters 62% Entertaining guests at home 56% Internet access/applications (home) 56% Walking 47% Gardening 37% Special family events 37% Cardiovascular equipment 34% Plays/shows/concerts 32% Automotive detailing/washing 32%

Top 5 for Active Duty

Watching TV, videotapes, and DVDs88%
Going to movie theaters 81%
Internet access/applications (home) 63%
Entertaining guests at home 57%
Live entertainment 44%

Top 5 for Spouses of Active Duty

Watching TV, videotapes, and DVDs 70%
Going to movie theaters 70%
Entertaining guests at home 66%
Internet access/applications (home) 62%
Walking 54%

Top 5 for Civilians

Watching TV, videotapes, and DVDs 68%
Going to movie theaters 53%
Entertaining guests at home 52%
Internet access/applications (home) 52%
Walking 48%

Top 5 for Retirees

Watching TV, videotapes, and DVDs 67%
Walking 50%
Going to movie theaters 46%
Internet access/applications (home) 46%
Entertaining guests at home 45%

LEISURE ACTIVITIES: PREFERENCES BY ACTIVITY CATEGORY

Team Sports	
Basketball	7%
Softball	7%
Soccer	5%
Volleyball	4%
Touch/flag football	4%

Outdoor Recreation	
Picnicking	32%
Camping/hiking/backpacking	32%
Fishing	21%
Snow skiing/snowboarding	19%
Going to beaches/lakes	18%

Social	
Entertaining guests at home	56%
Special family events	37%
Happy/social hour	24%
Dancing	23%
Night clubs/lounges	23%

Sports and Fitness	
Walking	47%
Cardiovascular equipment	34%
Weight/strength training	27%
Bowling	23%
Running/Jogging	21%

Entertainment	
Watching TV, videotapes, and D	VDs71%
Going to movie theaters	62%
Plays/shows/concerts	32%
Live entertainment	32%
Festivals/events	32%

Special Interests		
Internet access/applications (home)56%	
Gardening	37%	
Automotive detailing/washing	32%	
Automotive maintenance & repair	27%	
Digital photography	26%	

LEISURE ACTIVITIES: MARKET SHARE OF ACTIVITY PREFERENCE ON POST*

ACTIVITIES	PARTICIPATED PRIMARILY ON POST	PARTICIPATED PRIMARILY OFF POST	OVERALL PARTICIPATION
Reading	32%	N/A	32%
Internet access (library)	23%	N/A	23%
Reference/research services	20%	N/A	20%
Cardiovascular equipment	19%	16%	34%
Multi-media (videos, DVDs, CDs)	17%	N/A	17%
Study/self development	16%	N/A	16%
Bowling	16%	7%	23%

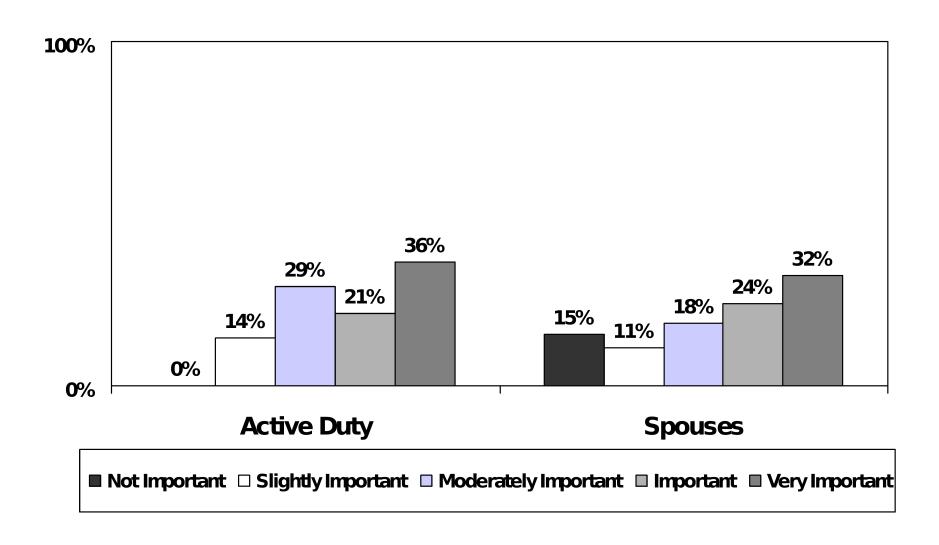
^{*}Top 7 leisure activity preferences ranked by on-post participation.

LEISURE ACTIVITIES: MARKET SHARE OF SPECIAL INTEREST ACTIVITY PREFERENCES BY LOCATION*

ACTIVITIES	PARTICIPATED PRIMARILY ON POST	PARTICIPATED PRIMARILY OFF POST	PARTICIPATED PRIMARILY AT HOME	OVERALL PARTICIPATION
Internet access/applications (home)	3%	6%	48%	56%
Gardening	1%	2%	34%	37%
Automotive detailing/washing	14%	8%	11%	32%
Automotive maintenance & repair	9%	8%	10%	27%
Digital photography	0%	6%	19%	26%
Computer games	0%	2%	20%	21%
Trips/touring	1%	17%	0%	18%

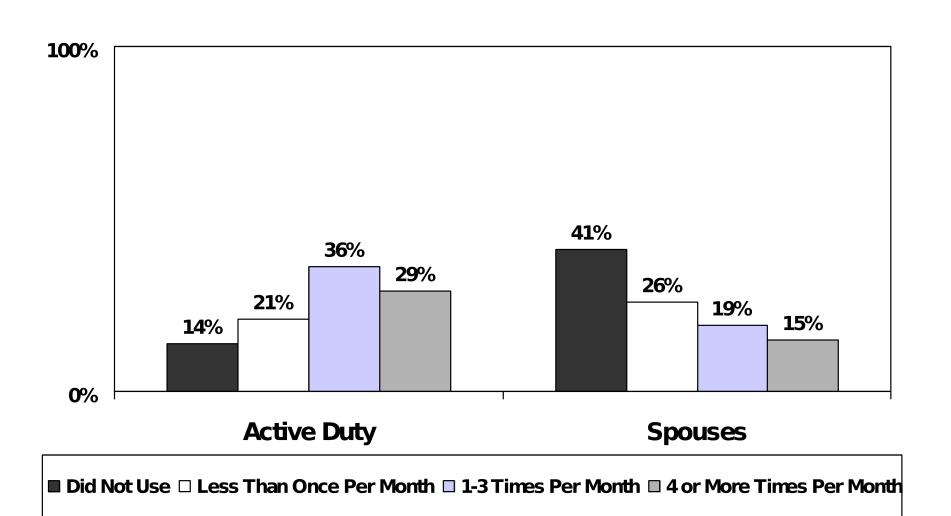
^{*}Top 7 special interest activity preferences ranked by overall participation.

DEPLOYMENT AND MWR: IMPORTANCE OF ACCESS TO MWR DURING DEPLOYMENT

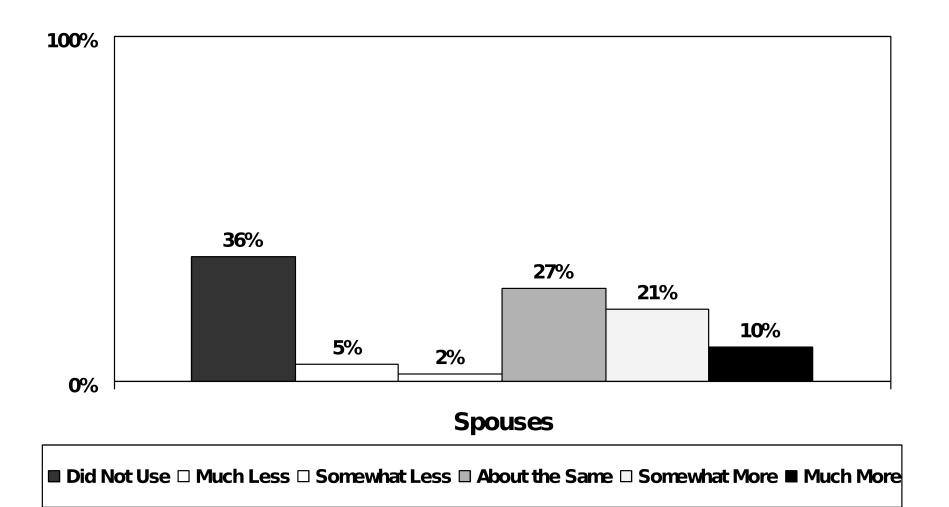


DEPLOYMENT AND MWR: USE OF MWR DURING DEPLOYMENT IN THEATER OR AT HOME

INSTALLATION



DEPLOYMENT AND MWR: USE OF MWR DURING DEPLOYMENT COMPARED TO NON-DEPLOYMENT



ACTIVE DUTY AND SPOUSES OF ACTIVE DUTY

Current Plans About Making the Military Your Career	ACTIVE DUTY
Definitely will not make military a career	9%
Probably will not make military a career	6%
Undecided	9%
Probably will make military a career	21%
Definitely will make military a career	56%

Do You Want Your Spouse to Make the Military His/Her Career?	SPOUSES OF ACTIVE DUTY
No	10%
Not Sure	20%
Yes	70%

NEXT STEPS

Fort Carson

INSTALLATION REPORTS

- Review information on 91 leisure activities and up to 40 MWR facilities
- Share with Commander and program managers

DATA APPLICATIONS

- Action planning for program change and enhancement
- Strategic business planning
- Five year program planning
- Priorities for Project Validation Assessments
- Follow-up focus groups on items of interest or for clarification of findings
- Input into the Installation Status Report (ISR)